

## *Appendix 4.7-A*

### *KAM Public Consultation Plans*

AJAX PROJECT

**Environmental Assessment Certificate Application / Environmental Impact Statement  
for a Comprehensive Study**

# **PROPOSED AJAX MINE PROJECT: PUBLIC CONSULTATION PLAN**

**Submitted to EAO under Section 11 Order  
by KGHM Ajax Mining Inc.**

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## **SECTION 1: INTRODUCTION**

The Ajax Mine Project is a proposed open-pit copper-gold mine located near and partially within the city limits of Kamloops, BC. The shortest distance between the proposed mine and the city is the approximately 1.5 kilometres between the northeast toe of the proposed North Waste Rock Management Facility and the current Kamloops subdivision of Aberdeen.

Plans call for a 60,000 tonnes-per-day mine expected to produce 109 million pounds of copper and 99,000 ounces of gold annually. Proposed infrastructure include an open pit, a processing plant, a thickened tailings storage facility, two waste rock management facilities, explosives storage and access roads in an area of past production. If approved, the project will provide approximately 580 jobs during construction and 380 jobs annually for the 23-year life of the mine.

The property is 100-percent owned by KGHM Ajax Mining Inc. (KGHM Ajax), a joint venture company owned 80-percent by KGHM Polska Miedz S.A. and 20-percent by Abacus Mining & Exploration Corp.

Early public consultation is important to identify potential effects and to allow the public to have meaningful input into project design and planning. An effective public participation program will help KGHM Ajax develop and foster its relationship with local communities. KGHM Ajax will continue to undertake public consultation as part of the environmental assessment process throughout each stage of the project's development.

This document is intended to describe the nature of KGMH Ajax's consultation activities to date and to outline its continuing process throughout the remainder of the proposed Project's Environmental Assessment. It is specifically intended to address KGHM Ajax's requirements under the Section 11 Order as quoted below:

### **10.0 Public Consultation**

*10.1: The Proponent must, within timelines established by the Project Assessment Lead, develop a Public Consultation Plan to the satisfaction of the Project Assessment Lead. The Public Consultation Plan will describe how the Proponent intends to consult the public in the vicinity of the proposed Project during the pre-application and application review stages of the assessment with respect to their perspectives and opinions about the proposed Project and the potential effects of the proposed Project on their interests.*

KGHM Ajax will continue communication with stakeholders above and beyond the requirements of the Environmental Assessment. However, the scope of this plan only includes public consultation required by the EAO.

## **SECTION 2: STANDARDS FOR PUBLIC CONSULTATION**

KGHM Ajax is committed to assessing, addressing and monitoring the environmental and social effects of its activities and operations. The company recognizes the value and importance of meeting its lawful obligations related to public consultation and to informing and involving local communities in project reviews in order to address the interests of these constituents in the assessment process and project design.

The Ajax Mine Project is subject to both the Canadian Environmental Assessment Act (administered by the Canadian Environmental Assessment Agency (CEAA) and the British Columbia Environmental Assessment Act (administered by the BC Environmental Assessment Office (BC EAO)). A harmonized environmental assessment will be conducted in accordance with the principles of the Canada-British Columbia Agreement for Environmental Assessment Cooperation (2004).

KGHM Ajax and its consultants refer to the following sources for guidance on public consultation requirements for the Ajax Mine Project:

*Guidance from the International Association for Public Participation (IAP2) Core Values of Public Participation, IAP2 Code of Ethics for Public Participation, and the International Finance Corporation's Stakeholder Engagement Good Practice Handbook.*

## **SECTION 3: GOAL AND OBJECTIVES**

KGHM Ajax's overarching goal is to build trusting, transparent and respectful relationships by interacting with local governments, organizations, groups and individuals on the basis of respect, listening, inclusion and meaningful participation.

Its seven objectives for public consultation are:

1. To ensure public concerns, relevant to the assessment, are identified, so they may be adequately addressed.
2. To provide mechanisms for two-way communication between KGHM Ajax and the community to promote understanding, problem solving, on-going consultation and follow-up regarding issues.
3. To share information between KGHM Ajax and the community and vice versa.
4. To involve stakeholders in project planning and developing project options so that positive effects are enhanced, adverse effects are mitigated and irrevocable decisions are not made.
5. To tailor participation strategies to gain effective public input at each stage of the assessment process.
6. To complete public consultation tasks so that the company receives its permits to construct and operate the proposed Ajax Project.
7. To continue community consultation and engagement during and after permitting as well as throughout operations.

#### **SECTION 4: REVIEW OF PREVIOUS ENGAGEMENT**

KGHM Ajax began consultation in the Kamloops area in March of 2011 when company representatives met with individuals from Rotary and Lions Clubs, Venture Kamloops, the Thompson Nicola Regional District, the Kamloops & District Fish & Game Association, Kamloops Fly Fishers' Association, the Chamber of Commerce, Kamloops Stockmen's Association, the Kamloops Naturalists Club and the Grasslands Conservation Council. Subsequently, approximately 15 meetings have taken place between KGHM Ajax and a variety of community groups.

In July 2011, KGHM Ajax opened a Community Relations Centre to give the community a place to learn about the project, ask questions and share their comments.

The project website, [www.ajaxmine.ca](http://www.ajaxmine.ca), contains current project information and is updated frequently with news events and downloadable reports. Early in 2012, KGHM Ajax added a "blog" to the website, providing the company with an additional vehicle to share project information. The company also set up [info@ajaxmine.ca](mailto:info@ajaxmine.ca), where anyone can write to the company and ask questions. KGHM Ajax is committed to replying to these emails within two business days.

KGHM Ajax prepared written materials about the project in the form of four fact sheets: project overview, project history, environment and FAQs, which were based on the preliminary economic assessment and are available on the company's website and in its Community Relations Centre. These fact sheets were replaced with an updated booklet after the feasibility study was complete. The booklet is available on the company website and in the Community Relations Centre. It was also distributed to approximately 30,000 residential homes in January 2012.

The company keeps a record of all incoming phone calls, emails and community centre visits, recording who contacted the organization, when, what he/she asked and who from KGHM Ajax replied.

On June 16, 2011, KGHM Ajax participated in the government led public information sessions to sequester initial comments on the Project Description. On February 6 and 7, 2012 the company and its consultants participated in a two-day information session with attendance of nearly 1,100 people, answering questions and talking to the public about the project, specifically focused on the adequacy of the Draft Application Information Requirements / EIS Guidelines document found here:

[http://a100.gov.bc.ca/appsdata/epic/html/deploy/epic\\_project\\_doc\\_list\\_362\\_p\\_tor.html](http://a100.gov.bc.ca/appsdata/epic/html/deploy/epic_project_doc_list_362_p_tor.html)

## **SECTION 5: PUBLIC STAKEHOLDER IDENTIFICATION**

Listed below are the public stakeholders as identified by KGHM Ajax. The company recognizes that stakeholder groups vary widely, and not all groups will want to be consulted in the same way. KGHM Ajax has developed its Public Consultation Plan to meet the different needs of various stakeholders and will continue to refine the plan as new stakeholders are identified and various participation levels are identified.

### **Local Government**

- Mayor and Council
- Thompson Nicola Regional District

### **Community Residents**

Our community consultation will include everyone who wants to participate. We wish to note our nearest neighbours reside in the communities listed below:

- Aberdeen
- Dufferin
- Knutsford
- Sahali
- Lac Le Jeune
  - Pineview Valley
  - Iron Mask

### **Academic, Non-Government, Environmental and Public Organizations**

#### ***Academic focussed:***

- Thompson Rivers University

#### ***Community focused:***

- Community Association of Aberdeen
- Aberdeen Highlands Development Corporation
- Coalition to Protect East Kamloops
- Pineview Community Group

#### ***Economic and development focused:***

- Chamber of Commerce
- Venture Kamloops

- Kamloops Central Business Association
- North Shore Business Association
- Interior Science Innovation Council
- Interior Technology Innovation Centre
- Central Interior Home Builders Association
- Kamloops and District Real Estate Association
- Tourism Kamloops

***Civic awareness focused:***

- Kamloops Area Preservation Association
- Kamloops Voters Society

***Social and health conscious focused:***

- Lions Clubs (four in Kamloops, several more in surrounding communities)
- Rotary Club (five in Kamloops, several more in surrounding communities)
- Kamloops Centre for Seniors Information
- Interior Health
- The Overlander Ski Club
- Greater Kamloops Motorcycle Association

***Environmentally focused:***

- Grasslands Conservation Council
- Ducks Unlimited
- Lac Le Jeune Conservation Association
- Kamloops Naturalists Club
- Kamloops Astronomical Society
- Thompson Institute of Environmental Studies

***Wildlife and habitat focused:***

- BC Cattlemen's Association
- Kamloops & District Fish & Game Association
- Kamloops Fly Fishers' Association
- Kamloops Stockmen's Association
- BC Wildlife Federation (Shuswap Region)

## **SECTION 6: PUBLIC CONSULTATION KEY MESSAGES, METHODS AND TOOLS**

KGHM Ajax wishes to meet the needs and interests of all its stakeholders. Therefore, prior to being approved, this plan will be reviewed by the members of the Community Advisory Group that was set up to provide a forum for dialogue and input into the environmental assessment of the proposed Ajax Mine Project. This consultation plan may be modified by the proponent as the process develops.

In order to meet the stated goals and objectives (see Section 3 above), KGHM Ajax will continue with further engagement activities during the Environmental Assessment process. The company will build on its existing program to ensure appropriate engagement of the community.

KGHM Ajax's approach to community consultation incorporates adaptive management, allowing the organization to be flexible and responsive to the community's needs. KGHM Ajax will engage the public primarily through information dissemination and direct consultation. These efforts will include: workshops, individual meetings, committee meetings, working groups, distribution of print material, purchased media, and pre-scheduled site visits as required and weather permitting.

KGHM Ajax wishes to deliver the following messages during each of its community consultation activities:

- We respect what you have to say and want to address your concerns.
- We are committed to the Environmental Assessment process.
- At this time, we do not have answers to all of the questions people are asking. We are obtaining the answers to those questions through the Environmental Assessment process.
- We want to develop the proposed Ajax Project in a way that minimizes effects to the local environment, safeguards the health of Kamloops residents, respects Kamloops heritage and protects its economic and social foundations.

KGHM Ajax’s planned activities are detailed in the table below.

	Description	Proposed Date(s)	Outcome
6.1	<p><b>Community concern-specific workshops</b>            The purpose of the workshops is to actively engage the community in an information exchange on key topics related to the environmental assessment of the proposed Ajax Mine Project. From the workshops, we will gather a list of issues that are most important to community members, analyze the community’s recommendations and determine how these recommendations can be integrated into project planning and execution.</p> <p><b>Note:</b> We plan to use the first workshop as a “test run” for future events. After the first workshop, we propose to hold a debriefing session with the Community Advisory Group to see what worked and what needs to be improved. Appropriate changes will be incorporated into the following sessions.</p> <p><b>Proposed Location:</b> subject to availability, we will hold the workshops in a 120 seat facility in Kamloops. The format of the workshop will also be used to determine appropriate venues.</p> <p><b>Proposed Facilitator:</b> we will utilize professional and in-house facilitators for these workshops.</p> <p><b>Proposed Event Notification:</b> we will advertise the event in both local newspapers at least 2 weeks prior to each workshop and we will post notification of the workshops on our website and Facebook page.</p> <p><b>Proposed Format and Room Layout:</b> each workshop will be maximum four hours (typically held between 6 pm and 9 pm). The room will have a presentation screen with approximately 10 to 12 tables with approximately 8 to 10 participants per table.</p>	<p><b>April 18 and May 30:            Proposed Ajax Mining Process</b></p> <ul style="list-style-type: none"> <li>•What mining processes will be at Ajax Project?</li> <li>•What plans are in place for this project?</li> <li>•What alternatives did we consider?</li> </ul> <p><b>KGHM Ajax will hold additional workshops as necessary in May and/or June 2012</b></p> <p><b>Dates: June 13 and 28            Environmental Assessment Study Update</b></p> <ul style="list-style-type: none"> <li>•What studies have been completed?</li> <li>•What results do we have now?</li> <li>•What mitigation plans are we considering?</li> </ul> <p><b>Dates: TBA            Will be held during the Public Comment Period of the Application Stage</b></p> <p><b>Water, hydrology and fisheries:</b></p> <ul style="list-style-type: none"> <li>•What studies have been completed?</li> <li>•What results do we have now?</li> <li>•What mitigation plans are we considering?</li> </ul>	<p>KGHM Ajax provides specific project-related information to residents based on their topics of concern.</p> <p>KGHM Ajax offers stakeholders a mechanism for two-way conversation with the company.</p> <p>To actively engage the community in an information exchange, workshop and development of ideas to support the current EA process.</p>

<p>We propose the following workshop outline:</p> <ol style="list-style-type: none"> <li>a. Welcome, guidelines and introductions</li> <li>b. Meeting agenda</li> <li>c. Technical presentation – update on particular study area</li> <li>d. Q&amp;A for clarity of presented information</li> <li>e. Table brainstorming and prioritization exercises</li> <li>e. Presentation of issues by each table</li> <li>f. Issues recording and overall prioritization</li> <li>g. Meeting closure</li> </ol> <p><b>Note:</b> the intent behind this format is to host meaningful sessions where we can learn about and respond to community concerns in a respectful manner.</p> <p><b>Proposed Materials</b> We propose to:</p> <ul style="list-style-type: none"> <li>• prepare hand-out materials on the topic presented</li> </ul> <p><b>Proposed Logistics</b> We propose to:</p> <ul style="list-style-type: none"> <li>• ask those interested in participating to pre-register so we don't overcrowd the room (anyone, including media is welcome to attend). All attendees will be expected to participate in the workshop. <ul style="list-style-type: none"> <li>○ If there is significant demand for a particular session, we will plan additional sessions on the same topic.</li> </ul> </li> <li>• seat participants at round tables in groups of eight to ten people</li> <li>• reserve tables so special-interest groups can sit together.</li> <li>• serve light snacks and beverages (dinner will not be provided).</li> </ul> <p><b>Follow Up</b></p> <ul style="list-style-type: none"> <li>• Comment forms and performance surveys will be handed out and collected at each workshop for the purposes of garnering feedback from individual attendees.</li> <li>• Ideas, questions and comments gathered will be collected and</li> </ul>	<p><b>Rangeland/grassland effects:</b></p> <ul style="list-style-type: none"> <li>•What studies have been completed?</li> <li>•What result do we have now?</li> <li>•What mitigation plans are we considering?</li> </ul> <p><b>Socio/economic effects:</b></p> <ul style="list-style-type: none"> <li>•What studies have been completed?</li> <li>•What result do we have now?</li> <li>•What mitigation plans are we considering?</li> </ul> <p><b>Blasting and noise modelling:</b></p> <ul style="list-style-type: none"> <li>•What studies have been completed?</li> <li>•What result do we have now?</li> <li>•What mitigation plans are we considering?</li> </ul> <p><b>Note:</b> Additional topics could include:</p> <ul style="list-style-type: none"> <li>• Ground water, quality and quantity</li> <li>• Dust fall modelling</li> <li>• What's in the rock</li> <li>• Reclamation and Closure Concept</li> </ul>	
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	<p>responded to in blog form on our website.</p> <ul style="list-style-type: none"> <li>Attendees are free to visit the office to ask questions in person anytime during business hours.</li> <li>Workshop documentation will be made public and may be picked up in the community information centre, or viewed on our website.</li> </ul>		
6.2	<p><b>Individual meetings</b></p> <p>Informed company representatives and appropriate technical staff will lead individual meetings with special interest groups.</p> <p>KGHM Ajax will use a range of activities during these meetings including presentations, question and answer periods, roundtable discussions and dissemination of print material.</p> <p>KGHM Ajax will issue verbal and/or written invitations to these groups.</p>	<p>Ongoing</p> <p>Meetings will be scheduled on an as-needed basis at a convenient location.</p>	<p>Small groups with special interests receive answers to their questions and help inform the project planning phase.</p>
6.3	<p><b>EAO Community Advisory Group (CAG)</b></p> <p>KGHM Ajax commits to responding to information requests from CAG and to provide ongoing updates regarding the proposed Ajax Project.</p> <p>KGHM Ajax will attend CAG meetings upon invitation.</p>	<p>Ongoing</p>	<p>Concerned community members receive an opportunity to provide regular feedback on the proposed Ajax Project.</p>
6.4	<p><b>Community Information Centre and Community Relations Representative</b></p> <p>KGHM Ajax has a Community Information Centre located at 330 Seymour Street in Kamloops, open 9 am to 5 pm, Monday to Friday.</p> <p>Stakeholders are welcome to attend the office to ask the Community Relations Manager questions about the project.</p> <p>Copies of all public materials produced by KGHM Ajax will be available for</p>	<p>Ongoing</p>	<p>Stakeholders are provided a physical location where they can go to ask questions and find out more information about the project.</p> <p>A dedicated person is assigned the responsibility of</p>

	viewing in the Community Information Centre.		addressing stakeholder concerns.
6.5	<p><b>3D Model</b></p> <p>KGHM Ajax made a 3D video of the proposed mine site available for viewing online and at its Kamloops office. The model will portray the size and proximity of the proposed Project to Kamloops and surrounding areas. KGHM Ajax will also have a physical scale model of the site built for display.</p>	Ongoing	Stakeholders will receive factual and easy-to-understand visual materials about the proposed Ajax Project.
6.6	<p><b>Written Materials and Information Sharing</b></p> <p>KGHM Ajax will prepare and distribute written materials to ensure the community is kept abreast of project developments. The Community Advisory Group will be a key partner to help inform KGHM Ajax the areas of concern to be addressed.</p> <p>Any material that discusses the Environmental Assessment process will be reviewed by the EAO/CEAA prior to issuance.</p> <p>KGHM Ajax will keep its project website, <a href="http://www.ajaxmine.ca">www.ajaxmine.ca</a> up-to-date with the latest project information.</p> <p>The KGHM Ajax website has a feedback page where stakeholders can submit questions. KGHM Ajax commits to responding to feedback within two business days.</p> <p>The project website's home page includes a blog. KGHM Ajax posts topical information at least monthly on its blog and stakeholders have an opportunity to comment.</p> <p>KGHM Ajax has a Facebook page where the company posts information about the proposed Ajax Project as well as other similar projects. The Facebook page is open and comments are accepted and responded to.</p>	Ongoing	<p>Stakeholders receive factual, written information about the proposed Ajax project.</p> <p>KGHM Ajax broadly shares information about the proposed Ajax project.</p>

	<p>All technical information and reporting will be made available on the website, subject to where KGHM Ajax is legally able to do so. Constraints to sharing information include:</p> <ul style="list-style-type: none"> <li>• Specifications under National Instrument 43-101 regarding investor privileged information</li> <li>• Security Exchange Commission dissemination rules</li> <li>• Confidential or proprietary information held under agreement with third parties (e.g. suppliers, consultants, First Nations)</li> </ul>		
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**SECTION 7: ONGOING RECORD KEEPING AND RECORDING**

KGHM Ajax will investigate and employ an issues management system to track all project correspondence and comments. The database will be summarized (in a form in accordance with applicable privacy guidelines), and submitted for review and posting by the EAO office as appropriate.

Through the database, KGHM Ajax will keep an ongoing record of consultation events and activities. Details such as the date, the names of attendees and their affiliation (e.g., community, organization) and any issues or questions raised will be recorded. Procedures will be established to ensure questions are addressed in a consistent fashion and any unanswered questions are responded to as soon as possible.

The database will be used for:

- Identifying stakeholders and their contact information.
- Profiling and categorizing key interest groups that can be engaged in common ways.
- Maintaining a complete record of communications and contact with the stakeholders as well as action in response to identified issues/concerns.

The complete database will be submitted to the BC EAO with the project Application.

**SECTION 8: MEASUREMENT**

Measurement on this plan will come from two sources, self-evaluation and EAO evaluation.

***Self-Evaluation***

KGHM Ajax will evaluate itself on the following outcomes:

- What feedback did we receive on the printed materials?
- Did we respond in a meaningful way? Use this scale:
  1. Listened, but did not respond.

2. Listened, and committed to addressing the issue through the Environmental Assessment process.
3. Listened, and committed to addressing the issue now.

***EAO Evaluation***

EAO will evaluate KGHM Ajax's community consultation based on a number of criteria, some of which may include:

- A range of consultation options exist;
- Proponent material is informative and accessible;
- Appropriate documentation of consultation activities, issues/topics, responses and key outcomes;
- Evidence of how input was used to inform decision making regarding the proposed Project design; and
- The consultation plan responds to the comments of the Community Advisory Group.



**KGHM**

INTERNATIONAL

A J A X P R O J E C T

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# Community Consultation Plan

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UPDATE to May 2012 CCP

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## INTRODUCTION

KGHM Ajax Mining Inc. (KAM) recognizes that long-lasting, productive relationships with communities are created through meaningful communication and consultation. The partnerships that form as people engage with corporations proposing large-scale projects, such as the Ajax Project, are critical to the acquisition of social licence.

KAM is committed to open and transparent communication with Kamloops residents and other key stakeholders as it develops the Ajax Project. Effective and engaging consultation helps communities and companies learn about each other's needs and aspirations, and ultimately, reach mutually beneficial levels of understanding.

Public consultation is also a key element in the environmental assessment (EA) process. Early and ongoing consultation, especially during development of the Application for an Environmental Assessment Certificate/Environmental Impact Statement (Application/EIS), provides the public with opportunities to learn about proposals, identify perspectives, issues, concerns and interests in significant projects such as the Ajax Project.

KAM has been consulting the Kamloops community since 2011, and will continue to do so with a comprehensive public consultation program through submission of its application for an environmental assessment certificate (expected in 2015) and beyond.

KAM has worked to build and maintain an effective public consultation program. As of November 2014, KAM has documented close to 1,000 interactions with the public.

This public consultation plan document, an update to the plan submitted to and approved by the BC EAO in May 2012, identifies the consultation methodology and principles relied upon by KAM, as well as the key stakeholder groups that have been or will be consulted. It also provides a high-level summary of consultation activities to-date, and outlines proposed future consultation activities. KAM will continue to be responsive and flexible, adapting its approach to consultation in response to public feedback. As a result, consultation methods and tools described may change with time.

This update recognizes the spirit and intent of the 2012 CCP, which was created following consultation with the City of Kamloops and the Community Advisory Group. The consultation activities that were proposed in the 2012 plan have been carried out and the interactions and results recorded.

This update to the CCP recognizes that material changes to the design of the Ajax Project, announced in May 2014, require further consultation efforts to ensure that Kamloops residents and stakeholders remain fully informed.

A complete and final reporting of all consultation activity will be presented in Section 4.7 of the Application/EIS, as specified by the Section 11 order.

KAM recognizes the need to respect, listen and engage with people. The processes set out in this plan endeavour to ensure that Kamloops residents have



*THE AJAX PROJECT PROPOSES AN OPEN-PIT COPPER-GOLD MINE NEAR KAMLOOPS.*

-- and will always have -- opportunities to express concerns in ways that see them addressed by KAM planning processes.

## PROJECT OVERVIEW

The Ajax Project (the Project) is a proposed open-pit copper-gold mine located in the south-central interior of British Columbia near the municipal boundary of the City of Kamloops and within the Thompson-Nicola Regional District. The project plan proposes a 60,000 tonne-per-day processing capacity producing approximately 106 million pounds of copper and 100,000 ounces of gold in concentrate annually. The mine is projected to operate for roughly 20 years.

Project components include:

- An open pit;
- Processing facility;
- Tailings storage facility (TSF);
- Mine rock management facilities;
- Water management facilities;
- Road and bridge upgrades;
- Access and haul roads;
- Existing access routes;
- Borrow sources;
- Transmission line and transformer upgrades;
- Explosives storage facility;
- Process and potable water system, including an intake in Kamloops Lake;
- Concentrate storage and shipping area; and
- Concentrate transport to Port of Vancouver.

Key infrastructure will be situated outside of Kamloops municipal boundaries, largely on private land owned by KAM with some use of Crown land. The Project will provide approximately 500 annual full-time positions during operations ranging from technical services to mining, health and safety, and administrative services.

KGHM Ajax Mining Inc. is a joint-venture company formed in June 2010 between KGHM Polska Miedź S.A. (KGHM SA) and Abacus Mining and Exploration Corporation, following KGHM SA's acquisition of a 51 per cent ownership of the Ajax Project. In April 2012, KGHM SA exercised its option to increase ownership in the project to 80 per cent and in September 2012, KGHM International (a wholly owned subsidiary of KGHM SA) became the operator of the Ajax Project.

## REGULATORY/CONSULTATION PROCESS

The Project will be reviewed by the BC Environmental Assessment Office (BC EAO) under the BC Environmental Assessment Act (BCEAA) (Government of BC, 2002)

as well as by the Canadian Environmental Assessment Agency (CEA Agency). A single, joint-coordinated EA process will be carried out for the Project, following the principles of the Canada-BC Agreement for Environmental Assessment Cooperation (2004). The Project falls under the transitional provisions of CEAA 2012 and will continue to be assessed as a comprehensive study in accordance with regulated time lines.

The federal environmental assessment will continue to follow the requirements of the former CEAA (1992) and will follow a comprehensive study review track as defined in Section 16 of the Comprehensive Study List Regulations. KAM expects to file the Application/EIS in the second quarter of 2015. The BC EAO and the CEA Agency determine the scope, procedures, and methods by which the provincial and federal EA will be conducted. KAM will complete public consultation in both the Pre-Application/EIS and Application Review stages of the EA. KAM will continue to engage the public after the EA process is complete.

This public consultation plan describes the consultation approach KAM has followed and will continue to follow in meeting the BC EAO and the CEA Agency public consultation requirements described in the provincial Section 11 Order.

S.10 of the Order directs KAM to develop a public consultation plan that describes the intended consultation approach for the Pre-Application and Application Review stages of the assessment, to understand the public's perspectives and opinions of the Project and the potential effects on their interests.

KAM's responsibility for public consultation is understood to include:

- Creation and implementation of a public consultation plan.
- Notification of interested persons, including those likely to be directly affected by Project activities and others that may be affected.
- Provision of mechanisms for two-way communication and meaningful consultation between KAM and the public.
- Involvement of the public in project planning.
- Identification of public perspectives, concerns and opinions about the proposed Project that should be considered in the Application/EIS.
- Identification and assessment of potential effects on environmental, economic, social, heritage, and health conditions.
- Identification of measures that could be used to avoid, mitigate or otherwise address potential concerns and effects.



KAM EXTERNAL AFFAIRS MANAGER YVES LACASSE DISCUSSES THE PROJECT WITH KAMLOOPS RESIDENTS.

Public consultation requirements for the British Columbia environmental assessment process are set out in the *BC Environmental Assessment Act (2002) Public Consultation Policy Regulation*. The regulation sets out requirements for giving public notice, providing public access to information, establishing formal public comment periods, and engaging the public.

Specifically, KAM has been mandated by Section 11 Order to consult and report its consultation efforts. Section 4.4 of the AIR/EIS Guidelines states that KAM's Application/EIS will provide the following:

- A summary of consultations with public and other key stakeholders, federal, provincial and local government agencies;
- A description of the means of information distribution and consultation

used including the following:

- Public meetings and open houses;
  - One-on-one meetings with interested parties;
  - Publication of articles in the media, enclosures and community newspapers;
  - Interviews on local radio and television; and
  - Participation in community events.
- A summary of issues, concerns, and interests identified during the consultations and how these matters were addressed.

The company recognized, and continues to recognize, the value and importance of meeting its lawful obligations related to public consultation. Informing and involving the community throughout the planning, review and implementation phases of the Ajax Project is paramount to acquisition of the social acceptance of the Project that is needed to ensure long lasting beneficial partnerships with stakeholders.

The Canadian Environmental Assessment Agency (CEAA), in consultation guidelines published in 2008, set out several principles regarding consultation and engagement, stating the need to provide or demonstrate:

- Early notification
- Accessible information
- Shared knowledge
- Sensitivity to community values
- Appropriate levels of participation
- Adaptive processes
- Transparent results

Further, the CEAA guidelines, which are based on practices set out by the International Association for Public Participation, state:

*“Meaningful public participation reflects the principles of accessibility, impartiality, transparency, consistency, efficiency, accountability, fairness and timeliness, and recognizes that all parties have responsibilities in meeting these principles. This is an acknowledgment that additional elements may be essential to ensure meaningful public participation. Meaningful will be defined differently by different parties and may vary on a case-by-case basis.”*

The proponent is also aware of consultation principles embraced by the BC EAO, expressed as:

*“Public consultation during an environmental assessment (EA) contributes to the collection and sharing of information related to the potential environmental, economic, social, heritage and health effects of a proposed project. Consultation is intended to ensure that opportunities exist for the public to understand the proposed project and to have their comments appropriately considered.”*

Lastly, the proponent and its consultants have also referred to the following

sources for guidance on public consultation requirements related to the Ajax Project:

- *The International Association for Public Participation (IAP2), Core Values of Public Participation*
- *IAP2 Code of Ethics for Public Participation*
- *International Finance Corporation's Stakeholder Engagement Good Practice Handbook*
- *Public Participation: Principles and Best Practices for British Columbia, The Office of the Auditor General, November 2008*

KAM has embraced the principles as outlined above and implemented a comprehensive consultation, engagement and communication process designed to ensure all interested parties have had access to meaningful opportunities to become informed, express opinions, provide feedback, ask questions and seek answers regarding all aspects of the proposed Ajax Project.

## REPORTING/RECORDING

As discussed in Section 7 of the 2012 CCP, the Proponent has employed an issues management system to track Project-related comments and interactions with the public and stakeholders. The proponent has contracted with AMEC to provide, oversee and maintain an issues management system to track all public interactions significant to the EA process. To date, AMEC's Stakeholder Issues and Information Management System (SIIMS) has recorded hundreds of public interactions, meetings and comments.

AMEC will compile the records, which will be incorporated into the final Section 4.7 consultation report.

The records management system will be summarized (in a form in accordance with applicable privacy guidelines), and submitted for review and posting by the EAO office as appropriate.

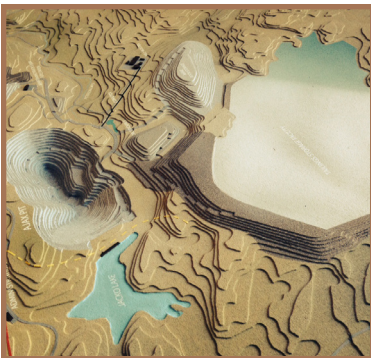
SIIMS keeps an ongoing record of consultation events and activities. Details such as the date, the names of attendees and their affiliation (e.g., community, organization) and any issues or questions raised are being recorded.

The system:

- Identifies stakeholders and their contact information.
- Profiles and categorize key interest groups that can be engaged in common ways.
- Maintains a record of relevant communications and contact with the stakeholders as well as action in response to identified issues/concerns.

As well, the proponent has sought and will continue to seek to establish metrics, feedback and reporting procedures to the greatest extent to possible to monitor, guide and report on the effectiveness of its consultation efforts, including dedicated, objective polling conducted by a third-party research company. .

The results of all these consultation efforts will be reported fully in the Application/EIS.



A 3-D TABLETOP MODEL SHOWING THE PROPOSED AJAX PROJECT AND ITS INFRASTRUCTURE.

## PUBLIC STAKEHOLDER IDENTIFICATION

Stakeholders are defined as individuals or groups who have an interest in, or believe they may be impacted by, or be in a position to influence a project, its operations and / or the regulatory permitting process.

KAM has identified an extensive list of stakeholders who may, or have already, express an interest in the Project. This plan is designed to ensure KAM is actively engaged with stakeholders to identify areas of concern as well emerging opportunities for mitigation.

The following stakeholder groups have been identified:

- Community residents, including neighbourhoods closest to proposed site operations
- Local and regional governments
- Education and training organizations
- Community associations
- Health and safety organizations
- Environmental organizations
- Recreational groups and organizations
- Agricultural groups or organizations
- Economic development organizations

KAM will endeavour to work closely with all stakeholders potentially affected by the Project. As the Project evolves, KAM will consult with additional groups that express interest in the Project.

## CONSULTATION APPROACH, OBJECTIVES AND TOOLS

KAM's public consultation plan is built on respectful two-way communication and meaningful participation. The plan's over arching goal is to build trusting relationships through continuous sharing of information with the public, local governments, organizations and other groups.

This plan has and will continue to guide KAM's consultation activities and responsibilities. The plan serves two purposes -- to ensure regulatory requirements are achieved, and to ensure open and transparent information sharing with the public through all phases of project development and beyond.

Early on, KAM identified the following consultation requirements and objectives, specifically, the need to:

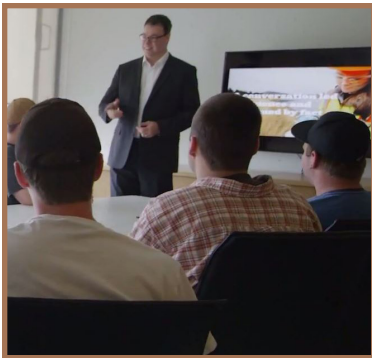
- Provide the public with timely and credible information on the Project and ensure meaningful discussions occur
- Seek input into Project design and environmental studies
- Ensure public perspectives, opinions and concerns are identified and addressed in the Application
- Respond to public feedback in a timely fashion, whenever possible

- Meet BC EAO public consultation requirement
- Seek input into approaches to mitigation or avoidance measures
- Discuss ways to avoid, reduce, or mitigate potential adverse effects

KAM recognizes that consultation with diverse communities and stakeholder groups requires communication through varied channels. KAM has and will continue to employ a range of consultation and information distribution methods and tools to reach mass audiences as well as individuals.

Communications tools will evolve as KAM learns more about what works, and the means by which Kamloops residents and stakeholders want to be consulted. To date, our communications and consultation “toolbox” has included:

- **SITE TOURS.** KAM hosts bus tours of the Ajax Project site (tours are offered up to twice a week depending on weather conditions). The tours introduce and familiarize participants with the mine site and provide information about the Project and its layout. Typically, tour participants are provided with a Project map and a 1 1/2-hour tour of the Ajax property. A dedicated tour guide explains the Project components, the respective role each plays in the mining process, and other unique features and answers questions as they arise.
- **COMMUNITY INFORMATION SESSIONS.** KAM will host community information sessions to familiarize the public with the Project and the studies underway, build relationships, identify issues, concerns and areas where further information needs to be provided to the public. Information sessions also provide opportunities for the public to meet with KAM’s technical experts to ask specific questions or gain insight into the studies underway.
- **ONE-ON-ONE MEETINGS.** As appropriate, KAM will meet with individuals or host small group sessions with specific members of the public and/or stakeholder groups. These meetings provide opportunity to present to, or otherwise engage interested groups about the Project, increase awareness about the Project and discuss local interests as well as potential measures to avoid or mitigate potential negative effects while enhancing positive effects.
- **PROJECT WEBSITE.** In 2011, a Project website and blog was developed. The website presents a range of information to the public, including Project facts and history, information about the management team, newsletters, FAQs, as well as copies of technical reports and presentations such as blasting reports and the feasibility study. The website will continue to be used as a consultation tool during pre-application consultation phases as well as during the application review phase. The website is updated as information becomes available.
- **THREE-DIMENSIONAL MODELS.** Through meetings with the Mayor and council and the public, KAM learned it was important to provide people with a visual model to aid understanding about the location and layout of the Project. In response, KAM created a virtual 3-D model, a tabletop 3-D model, and a 3-D fly-over video of the mine. These models are accessible at KAM’s Project office and were also on display at libraries in town for a period of time. The virtual model, created in part to allow residents the opportunity to explore the proposal at home and on their time



*KAM EXTERNAL AFFAIRS MANAGER YVES LACASSE PRESENTS DETAILS OF THE AJAX PROJECT TO TRU STUDENTS.*

lines, shows Project development and progressive reclamation at five and 15 years as well as full closure at the end of mine life. Google Earth was chosen as the base for this model because of its universal availability. These models are often brought to events, information sessions, open houses and other public presentations.

- **MEDIA.** KAM will use newspaper advertisements and / or information pieces, radio and television announcements, and a broad range of other media such as brochures and pamphlets, direct mail, e-mails, etc., to share information about the Project and to encourage members of the public to attend events or provide feedback. As well, KAM has a dedicated media relations team and policy designed to provide members of the news media access to KAM information and managers as necessary.
- **SOCIAL MEDIA.** KAM will use social media outlets such as Facebook and PlaceSpeak (a Vancouver-based company specializing in online consultation forums) to disseminate information about the Project, generate discussion, and identify Project related concerns.
- **PROJECT OFFICE.** In July 2011, KAM opened a Project office in downtown Kamloops to give Kamloops residents a means to acquire information about the Project, ask questions, and share perspectives and opinions.

## CONSULTATION PHASES

For the purposes of this plan, consultation activities have been divided into distinct phases; specifically, a pre-application phase, an application-review phase, and an ongoing community engagement phase.

The purpose of pre-application consultation is to ensure the public and stakeholders have meaningful information about the proposed Project, and to identify effects potentially caused by the Project as well as general issues, interests or concerns. Pre-application consultation provides KAM the opportunity to learn about specific issues and concerns and, when possible and practical, adjust mine plans.

The application review phase will commence when KAM submits its application for an environmental assessment certificate, expected in 2015. This phase will provide means for the public and stakeholders to acquire specific information about the mine project, EA studies, potential Project effects and proposed mitigation responses. Communication tools, including BC EAO- and CEA-mandated public comment periods, will allow KAM to further learn of specific issues and concerns and potentially adjust plans and operations.

The ongoing community engagement phase will continue past the application review phase, and will inform the public and stakeholders as the Project moves into new regulatory and / or operational phases.

When preparing its application, KAM will fully report comments and concerns raised by the public through all periods in the pre-application phase, including measures adopted to avoid or mitigate potential effects.

Information captured from the public during consultation activities has been and will continue to be recorded in a proprietary information management system (the Stakeholder Issues and Information Management System, or SIIMS). This



*A TOUR GUIDE SHOWS MEMBERS OF THE PUBLIC ASPECTS OF THE PROJECT ARRANGEMENT DURING A SITE TOUR.*

database allows for easy tracking and monitoring of contact information, types of contacts/meetings held, dates and times of contact, and detailed summaries of what was discussed.

Issues have been and will continue to be tracked in SIIMS and distributed to appropriate scientific teams to ensure the information is carefully considered in the baseline studies, effects assessments, and mitigation and monitoring strategies.

### PRE-APPLICATION PHASE (2011 TO MID-2015)

The pre-application phase of KAM's consultation program can be broken into two further stages – an initial-engagement period leading to the announcement of a revised mine plan (the new GA), and the post-announcement stage leading to submission of the application, which is expected in 2015.

The initial engagement phase commenced in 2011, when the Project was introduced to the Kamloops community. This phase of the plan, guided largely by a public consultation plan accepted by the BC EAO in May 2012, comprised initial outreach and sharing of Project information, establishment of communications tools, communication about the environmental assessment process, and participation in BC EAO-mandated information sessions. This period included a public commenting period as part of development of the Project's AIR/EISG.

Activities in the initial engagement phase have included:

- **INFORMATION SESSIONS.** Since the Project was introduced in 2011, KAM has organized, participated in, documented and responded to public input from a series of community information sessions and public open houses, as outlined in the table below. Approximately 200 people attended the sessions.

Date	Method	Topics
February 6-7, 2012	Two-day information session at the Coast Canadian Inn, Kamloops. Nearly 1,100 people participated.	Draft AIR/EIS Guidelines
January 15-16, 2013	Two-day open house at the Coast Hotel and Convention Centre. Nearly 600 people attended the open house	Introduce KGHMI and staff Project Update Project Description
September 9-12, 2013	KAM facilitated four workshops in Kamloops. Sessions were held in the afternoon and in the evening to encourage attendance. Sessions featured speakers, presentations and open mike questioning. Approximately 50 people attended each event. Videos of the presentation were also recorded and made available for public viewing via the KAM website.	Water Quality Air Quality Noise and Vibration Human Health and Ecological Risk Assessment (HHERA).

- **INDIVIDUAL AND SMALL GROUP MEETINGS.** Since March 2011, KAM has met directly with individuals, community groups and other stakeholders,

including meetings with representatives from the Rotary and Lions Clubs, Venture Kamloops, the Thompson-Nicola Regional District, the Kamloops & District Fish & Game Association, Kamloops Fly Fishers' Association, the Chamber of Commerce, Kamloops Stockmen's Association, the Kamloops Naturalists Club and the Grasslands Conservation Council, and neighbourhood associations. Meetings have been held in various locations.

- **DIRECT INFORMATION DISTRIBUTION.** KAM continues to develop a range of written Project materials to inform the public. Through ongoing consultation with the public KAM recognized the need to help build public understanding of the Project, and KAM has developed a range of materials.

In January 2012 KAM distributed a project fact booklet to Kamloops households as a newspaper insert. The booklet provided an overview and general information regarding the Project.

In late 2013 an updated Project facts booklet was distributed to Kamloops homes to approximately 30,000 homes by Canada Post. KAM prepared a variety of written materials to inform the public about the Project. These materials included fact sheets about the Project. KAM also developed a summary of the questions and answers for the community information sessions held in September 2013. These are available on KAM's website. Lastly, KAM created and distributed a fact booklet in 2013 called *Ajax: A Conversation Led by Science and Informed by Fact*. The booklet was sent to 30,000 Kamloops homes via Canada Post.

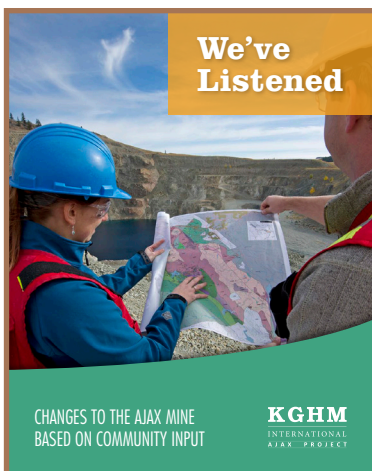
- **MEDIA.** Newspaper advertisements or information pieces, radio announcements or interviews, and a broad range of other media (brochures and pamphlets, e-mails, Facebook, PlaceSpeak, television or radio spots, etc.) have, and may continue to be used, to share information about the Project and to encourage members of the public to attend events or provide feedback. KAM has used newspaper ads to announce information sessions and other public meetings.

E-mails and Facebook have and will continue to be used to notify and invite individuals and groups to attend events or to provide feedback on information made available. Prior to and following the new GA announcement KAM provided media opportunities for one-on-one interviews with Kamloops This Week newspaper, CFJC TV and Radio NL, as well as other outlets as requested.

KAM has a media relations policy that encourages local reporters to call and ask questions about issues pertaining to the Project. A KAM spokesperson endeavours to provide answers in timely fashion and to meet the deadline needs of the media outlet in question. KAM has provided scores of media interviews since 2011, on a wide variety of topics.

- **INVOLVEMENT WITH REGULATORY BODIES / PROCESSES.** In early 2012, BC EAO selected community members and established a Community Advisory Group (CAG) for the Project. Terms of reference and operating procedures were developed at a CAG meeting on February 2, 2012. Groups participating in the CAG include:

- Aberdeen Community Association;



THIS PUBLICATION WAS DISTRIBUTED TO THOUSANDS OF KAMLOOPS HOMES VIA THE LOCAL NEWSPAPER.



groups were established; including for water quality, air quality and health. KAM participates in these groups as required, to satisfy the needs and interests of each group and to further identify concerns, perspectives and issues that might be of broader public interest. As such, this consultation plan may evolve through time based on input from the BC EAO and CEAA resulting from engagement with the Working Group and sub-committees.

On June 16, 2011, KAM was invited by BC EAO to participate in BC EAO-led public information sessions to gather initial comments on the draft Project description.

In November 2014, the BC EAO announced a public review period for the Project's revised AIR/EIS guidelines. Two open houses were arranged by the BC EAO to share information and gather public input, as described in the table below. Nearly 900 people attended these events. In addition, BC EAO and the CEA Agency hosted three Environmental Assessment 101 workshops per day.

Date	Location	Topic
November 25, from 2 p.m. to 8 p.m.	Kamloops Coast Hotel and Conference Centre	Key changes to the AIR
November 26, from 2 p.m. to 8 p.m.		Key changes to the Project Legislated Project Changes related to Accidents and Malfunctions

### **ANNOUNCEMENT OF THE NEW GA (MAY 29, 2014)**

In August 2013, KAM announced the Project plan was under technical review and being redesigned, in part to account for concerns of Kamloops residents about the proximity of mine infrastructure to specific city neighbourhoods. The new general arrangement (GA) was announced to the public in May 2014, commencing the post-announcement stage. The new GA design will involve physical and operational changes, including:

- Relocating the tailings storage facility (over five kilometres southeast) away from key provincial transportation infrastructure, and further from communities.
- Relocating the TSF out of the Alkali Creek watershed (including Cherry Creek).
- Re-designing the TSF from a dry stack (potential dust generation) to a conventional wet design storage facility that uses proven mining technology and allows the recapture and recirculation of water.
- Relocating the North Waste Rock Storage Facility and Temporary Ore Stockpiles, the two closest site structures to Kamloops, 3.5 km southeast of their previous locations. This will reduce potential visual disturbances and move potential sources of dust significantly further away from communities.
- Re-designing the Project to avoid effects to Inks Lake which was initially

proposed to be converted into a TSF seepage pond, preserving the area's value to recreationalists as well as birds and other wildlife.

- Developing a robust environmental management system. KAM is investigating ISO 14001 Environmental Management System certification requirements. This will include planning and management approaches focused on the protection of aquatic and terrestrial Valued Components and to ensure compliance with applicable regulatory requirements.

Following the announcement of the new GA, KAM undertook a range of information sharing and consultation events. These included:

- Meeting with reporters and media to brief them and provide current information
- Newspaper, television, radio, and web-based advertisements
- Updates to its Project website
- Distribution of a document called, *"We've Listened. Changes to the Ajax Mine Based on Community Input."* The document was prepared and posted to the Project website, and a print version was distributed to more than 20,000 Kamloops homes via the Kamloops This Week newspaper flyer service.
- KAM hosted three open houses to inform the public about the new GA. The events were held at the Coast Canadian Conference Centre and at the Knutsford Community Hall from June 24 to 26. Approximately 200 people attended each day.

Following the announcement of the new GA, KAM continued with consultation activities to solicit further feedback. In addition to the gamut of activities described above, KAM also engaged in other specific activities including:

- **DOOR-TO-DOOR CANVASSING.** From mid-July through August 2014, KAM engaged a team of canvassers to visit homes in neighborhoods throughout Kamloops. The program was designed to:
  - Contact residents that KAM felt may have received minimal information during past communication efforts
  - Determine if the residents had sufficient information about Project
  - Provide information as needed, especially in regard to the new GA.

KAM selected areas, homes and neighbourhoods to visit based on the expected effectiveness of past communication efforts. The canvassers carried and shared a variety of materials including the "We've Listened" booklet, which included a Project map.

- **NEW GA-SPECIFIC SITE TOURS.** More than 600 people were toured through the Ajax site in July and August of 2014 through a dedicated effort designed to inform the public about the new GA.

Key consultation activities for the remaining pre-application phase will include:

- **PROJECT UPDATES / CORRESPONDENCE.** KAM will remain in contact with the public to provide information on Project updates or changes. This contact may include written correspondence (e-mails, direct mail) and telephone conversations.

- **SITE TOURS.** KAM will continue to invite the public, stakeholders and interested parties to participate in site tours to the proposed Project area.
- **ONE-ON-ONE MEETINGS.** KAM will meet with the public, stakeholders and other representatives, as required, to discuss their respective issues and concerns, and provide key information about the EA and the proposed Project.
- **UPDATE MEETINGS.** KAM plans to meet with the public, stakeholders, and other representatives to discuss progress on the EA and to solicit feedback on potential interactions and possible mitigations. These meetings will offer explanations about how information provided through the consultation process has been or will be addressed, and an explanation of possible commitments and design-related decisions that have been or will be made as a result of input in the planning and assessment process.

### APPLICATION/EIS REVIEW PHASE (EXPECTED MID-2015)

This section describes how KAM intends to consult the public during the Application Review Stage of the assessment, which will commence once KAM submits its application in 2015.

The goal of the Application/EIS review consultation phase is to involve the public in understanding the results of the environmental studies and effects assessments, gather feedback about proposed mitigation strategies.

The table below describes the timing and methods KAM plans to use to consult the public during Application/EIS review. KAM will support the Application/EIS review process by working with the BC EAO and the CEA Agency and providing material assistance, corporate engagement, or technical expertise as necessary or directed by the regulatory entities.

It is expected that one BC EAO-mandated formal comment period (45 to 60 days) will be provided to the public consistent with Section 16 of the Order. Specific events such as individual and small group meetings, information sessions, workshops or other events will be arranged based on the needs of the public and requests from regulatory agencies. BC EAO and the CEA Agency will determine if Working Group or CAG meetings will be held.

*Proposed Application Review Consultation Activity and Anticipated Timing*

Sharing the Application	
<p>To ensure that residents and stakeholders are properly informed of the submission of the Application/EIS, the Proponent will:</p> <ul style="list-style-type: none"> <li>• Prepare and distribute a press release, newspaper advertisements, radio announcements and / or other methods to announce the acceptance of the Application/EIS for review by the CEA Agency and BC EAO.</li> <li>• These announcements will occur at least seven days before the beginning of the formal comment period.</li> <li>• Digital copies of the press release will be made available to the public directly or by links through the Project website, Facebook page, PlaceSpeak, as well as by e-mail or other means if requested by the Project assessment lead.</li> </ul>	<p>Third Quarter 2015</p>

Public Libraries/City Hall	
<p>To ensure that residents and stakeholders have access to the Application/EIS, the Proponent will:</p> <ul style="list-style-type: none"> <li>• Provide hard and digital copies of the Application/EIS to the Kamloops and North Kamloops public libraries, as well as to City Hall. Copies will also be available at the KAM offices for on-site review.</li> </ul>	Third Quarter 2015
Dedicated Web Platform	
<p>To ensure that residents and stakeholders are better able to access and understand all parts of the Application/EIS, the Proponent will:</p> <ul style="list-style-type: none"> <li>• Develop and launch a dedicated web platform additional to its existing website specifically designed to effectively convey the contents of the Application/EIS.</li> <li>• The platform will have a clear table of contents and other hierarchies to help guide readers and users efficiently through the document. Document downloads will also be available.</li> </ul>	Third Quarter 2015
Plain Language Summaries	
<p>To ensure that residents and stakeholders are better able to access and understand all parts of the Application/EIS, the Proponent will:</p> <ul style="list-style-type: none"> <li>• Develop plain language summaries of the VC assessments and other high-interest aspects of the Application/EIS. The summaries will be made available through the dedicated website and other methods described in Section 6 Pre-Application/EIS Consultation.</li> </ul>	Third quarter of 2015
Gather Feedback	
<p>To learn more about community perspectives, issues and concerns regarding the proposed Ajax Project, with the hope of addressing concerns through mitigative efforts, the Proponent will:</p> <ul style="list-style-type: none"> <li>• Meet with public who want information or want to provide feedback on the Application/EIS in individual and small-group meetings.</li> <li>• Where meetings are not possible or are not requested, correspond with public by phone, e-mail, letters and through the consultation forums described below.</li> </ul>	Third Quarter 2015
BC EAO-led Working Group	
<p>To learn more about community perspectives, issues and concerns regarding the proposed Ajax Project, with the hope of addressing concerns through mitigative efforts, the Proponent will:</p> <ul style="list-style-type: none"> <li>• Participate in BC EAO-led Working Group, and sub-committee meetings, upon request.</li> </ul>	To be determined by BC EAO

BC EAO-led Community Advisory Group	
<p>To learn more about community perspectives, issues and concerns regarding the proposed Ajax Project, with the hope of addressing concerns through mitigative efforts, the Proponent will:</p> <ul style="list-style-type: none"> <li>• Participate in BC EAO-led Community Advisory Group, upon request.</li> </ul>	To be determined by BC EAO
Information Sessions	
<p>To learn more about community perspectives, issues and concerns regarding the proposed Ajax Project, with the hope of addressing concerns through mitigative efforts, the Proponent will:</p> <ul style="list-style-type: none"> <li>• Arrange, facilitate, and participate in community presentations, information sessions or other forums, as directed by BC EAO and the CEA Agency.</li> <li>• Prepare and distribute a press release, newspaper advertisements, radio announcements and social media to announce the information sessions (open houses). These announcements will occur at least seven days before the beginning of the first information session or as directed by BC EAO and the CEA Agency.</li> <li>• The information sessions will be similar in format to those held in September 2013 and/or June and November 2014. KAM and its consultants will attend to explain the Project, the EA studies and assessments, answer questions, and receive feedback as requested by BC EAO and CEA Agency.</li> <li>• Similar materials will be made available as in past sessions as will cards for feedback and a web-based comment option – or as directed by BCEAO and the CEA Agency.</li> </ul>	Fourth Quarter 2015, or as determined by BC EAO
Site Tours	
<p>To continue the process of education about the Ajax Project, the Proponent will:</p> <ul style="list-style-type: none"> <li>• Continue to offer site tours, as required or appropriate.</li> </ul>	Spring – Summer 2015
Announce Outcome of Application Review	
<p>To ensure residents and stakeholders are informed of the decisions of governments, the Proponent will:</p> <ul style="list-style-type: none"> <li>• Prepare and distribute a press release announcing the CEA Agency and BC EAO decisions on the Application/EIS.</li> <li>• Respond to media interviews regarding decisions, and what they mean to the Ajax Project.</li> <li>• Post the results of the decision on its website and social media channels.</li> </ul>	Fall 2016

Consultation activities and results in the Application/EIS Review phase will be fully detailed and reported to BC EAO and CEA Agency as specified in the Section 11 order.

## ONGOING COMMUNITY ENGAGEMENT

Should the Ajax Project be approved by the EA process and move into new regulatory and operational phases, KAM will continue to engage with the community and stakeholders to promote positive and constructive long-term relationships. Continued open dialogue will ensure issues that may arise during construction or operation are addressed to the satisfaction of all parties.

It is expected KAM will continue with many of its consultation activities well into the future, including the use of its website, newspaper, radio and television advertising, direct contact with Kamloops residents through e-mail or mail and through meetings and presentations.

## CONCLUSION

Consultation can be a subjective, difficult-to-define process. There are no hard or fast rules about the perfect ways to engage with the public and stakeholders. Every community is different, and every project will have unique aspects that set it apart from others.

KAM is committed, however, to searching for, finding and adopting consultation and communication best practices. It is KAM's intention to employ methods of communication that instill public confidence in the scientific and regulatory processes that govern oversight of large industrial projects such as the Ajax Project.

KAM is committed to following the steps outlined in this consultation plan, recognizing that changes in circumstances could demand changes to timing and / or methodology. We will endeavour to remain flexible and adaptive, to ensure that those who have an interest in the Ajax Project see their interests addressed with meaning and respect.

Most of all, KAM intends to set the highest standards for community engagement and communication, and operate by those standards as the Project passes through regulatory phases into operational phases.

Consultation must be more than an exercise in "checking boxes." True consultation between parties is a partnership -- a relationship -- that is built and improved through time.

# APPENDIX A

## PROJECT ACRONYMS

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AANDC – Aboriginal Affairs and Northern Development Canada	CAG – Community Advisory Group set up by the EAO	Rock Dump (EWRD))
Arc Review – Archaeological Review	CAPEX – Capital Expenditure	FLNRO – (Ministry of) Forests, Lands and Natural Resource Operations
AFE – Authorization for Expenditure	CCDP – Commitments, Competencies, and Development Plan	FLRA – Field Level Risk Assessment
AG – Acid Generating	CCME – Canadian Council of Ministers of the Environment	FN – First Nation(s)
AIA – Archaeological Impact Assessment	CEA – Cumulative Effects Assessment	FS Opex – Feasibility Study Operating Expenditures
AIR – Application Information Requirements / EIS Guidelines	CEAA – Canadian Environmental Assessment Act	FTP – File Transfer Platform (Large File Sharing Site)
ALR – Agricultural Land Reserve	CEA – Canadian Environmental Assessment Agency	GA – General Arrangement
AME – Abacus Mining and Exploration Corp. (Joint Venture Partner)	CFA – Capacity Funding Agreement	GHG – Greenhouse Gas
AMEBC – The Association for Mineral Exploration of British Columbia	CHS – Cultural Heritage Study	HC – Health Canada
AMEC- engineering, project management and consultancy company	COSEWIC – Committee on the Status of Endangered Wildlife in Canada	HPGR – High Pressure Grinder Roll
AN – Ammonium Nitrate	dAIR – Draft Application Information Requirements	ILMB – Integrated Land Management Bureau
ANFO – Ammonium Nitrate Fuel Oil- (Explosive)	DIAND – Department of Indian and Northern Development (Predecessor to INAC, currently AANDC)	INAC – Indian and Northern Affairs Canada (REPLACED see AANDC)
AOA – Archaeological Overview Assessment Application for an Environmental Assessment Certificate/Environmental Impact Statement for a Comprehensive Study	DFO – Fisheries and Oceans Canada	IWMS – Identified Wildlife Management System
ASILs – Acceptable Source Impact Levels	EA – Environmental Assessment	JDE – JD Edwards – (Financial software system used by KGHMI)
BC – British Columbia	EAO – Environmental Assessment Office	KAM – KGHM-Ajax Mining Inc.- Joint Venture Legal Title
BCEAA – British Columbia Environmental Assessment Act	EC – Environment Canada	KAPA – Kamloops Area Preservation Association
BCEAO – British Columbia Environmental Assessment Office	EIS – Environmental Impact Statement (See AIR)	KDN – Kamloops Daily News
BMP – Best Management Practice	EMS – Environmental Management System	KEG – Kamloops Exploration Group
BTEX – Hydrocarbon pollutants- (Bitumen, Toluene, Extractable Hydrocarbons)	EMS2 – Emergency Management System	KGHM PM SA – KGHM Polska Miedź S.A. (Translation – Consolidated Mining and Smelting Company)
	ERP – Emergency Response Plan (formerly EPP – Emergency Preparedness Plan)	KGHMI – KGHM International
	EWD – East Waste Dump (Also known as East Waste Rock Storage Facility (EWRSF or East Waste	KGHM-Ajax – Project Name
		KMP / KM – Kinder Morgan Pipeline / Kinder Morgan (see TMPL)

KPI- Key Performance Indicators	North Waste Rock Dump (NWRD))	TMPL-Trans Mountain Pipeline – Kinder Morgan
KPHE – Kamloops Physicians for a Healthy Environment	OEM – Original Equipment Manufacturer	Pipeline running from Edmonton, Alberta to Burnaby, B.C.
KPL – Knight Piésold Ltd.	OPEX – Operating Expenditures	TNRD – Thompson Nicola Regional District
LOM – Life of Mine	PAG – Potentially Acid Generating	TRIM – Terrain Resource Information Mapping
LRMP – Land and Resource Management Plan	PAX – Potassium Amyl Xanthate	TRIR- Total Recordable Incident Rate
LSA – Local Study Area	PM – Particulate Matter	TSF – Tailings Storage Facility
LTI – Lost Time Incident	PM 2.5 = particulate matter less than 2.5 microns in size; health implications are associated with PM 2.5.	TSS – Total Suspended Solids
MA – Medical Aid	PM 10 = particulate matter less than 10 microns in size.	TTP – Thickened Tailings Plant
MABC – Mining Association of British Columbia	PMP – Probable Maximum Precipitation	VC – Valued Component
MAC – Mining Association of Canada	PPE – Personal Protective Equipment	WCB – Workers Compensation Board
MAD – Mean Annual Discharge	Project – Ajax Project (aka: Ajax Copper-Gold Project)	WCP – Wetland Compensation Plan
MEM – Ministry of Energy and Mines- (Division of MFLNRO)	Proponent – KGHM Ajax Mining Inc.	WHMIS – Workplace Hazardous Materials Information System
MIBC – Metyl Iso Butyl Carbonal	RA – Responsible Authority	WSC – Water Survey of Canada
MFLNRO – Ministry of Forests, Lands and Natural Resource Operations	RIC – Resource Inventory Committee (now RISC)	WRF – Waste Rock (Storage) Facility – aka (WRSF)
ML/ARD – Metal Leaching / Acid Rock Drainage	RISC – Resource Information Standards Committee	YTD – Year to date
MMER – Metal Mining Effluent Regulations	ROM – Run of Mine	
MOE – Ministry of the Environment	ROW – Right of Way	
MOU – Memorandum of Understanding	RQD – Rock Quality Designation	
MPMO – Major Project Management Office (NRCan)	RSA – Regional Study Area	
MSDS – Material Safety Data Sheet	SARA – Species at Risk Act	
MTC – Mobile Treatment Centre	SNTC – Shuswap Nation Tribal Council	
MYBA – Multi-year area base	SSN – Stk'emlupsemc of the Secwepemc Nation – (Business Development Corporation for Skeetchestn Indian Band and Tk'emlups (Kamloops) Indian Band (KIB/TIB)	
NAG – Non Acid Generating	STS – Stk'emlupsemc te Secwepemc	
NAPS – National Air Pollution Surveillance	SWD – South Waste Dump (Also referred to as South Waste Rock Storage Facility (SWRSF) or South Waste Rock Dump (SWRD))	
New Gold – New Gold Inc.	TSF – Tailings Storage Facility	
NOW – Notice of Work	TC – Transport Canada	
NPRI – National Pollutant Release Inventory	TEM – Terrestrial Ecosystem Mapping	
NPV – Net Present Value	TFL – Tree Forest License	
NRCan – Natural Resources Canada		
NSERC- Natural Sciences and Engineering Research Council of Canada		
NSR – Net Smelter Return		
NWD – North Waste Dump (Also referred to as North Waste Rock Storage Facility (NWRSF) or		